This is a priority this year because we need to:
- Support victims of domestic abuse.
- Minimise the impact of substance misuse on the individuals, their families and communities in the County.
- Understand the requirements of the Violence against Women, Domestic Abuse and Sexual Violence (Wales) Act 2015.

National Issues:
- Sustainability of short-term grant funded schemes.

What we will do in 2016/17:
1) Develop a plan to deliver the key outcomes of the North Wales Safer Communities Board (NWSCB) Community Safety Plan.
   Achievement will be measured through:
   - Reviewing the performance of the delivery framework of the NWSCB
   - Flintshire Public Service Board (PSB) adopting and following the key priorities of the regional Community Safety Plan

2) Contribute to the delivery of the North Wales Community Safety Plan priorities:
   o Reducing the impact of domestic abuse on high risk repeat victims.
   o Managing the impacts of substance misuse through improved service provision.
   o Managing the impacts of the Violence Against Women, Domestic Abuse and Sexual Violence (Wales) Act 2015.
   Achievement will be measured through:
   - Addressing high risk repeat instances of domestic abuse
   - Continuing to meet Welsh Government targets for 'completed treatments' and waiting times for substance misuse services.
   - Agreeing a coordinated response to meeting the requirements of the Act

3) Reduce the fear of crime by making best use of the latest technologies including closed circuit television (CCTV).
   Achievement will be measured through:
   - Agreement of a forward plan for the resilience of the control room (location and technology renewal)
   - Agreement of a new business and funding plan for the future service
   - Maintaining continuity of service during the service review
   - Maintaining continuity of Council and Town and Community Council partnership funding during the service review

Risks to manage:
- Lack of sustainable funding to deliver nationally determined community safety priorities.

- Retention of experienced and skilled staff due to the short term grant funding regime.

What we mean by:
- **Substance Misuse** – the continued use of drugs or alcohol despite negative consequence to the individual using, their friends, family and the community.
- **CCTV** – to prevent and respond to crime and disorder.

This is a priority this year because we need to:
- Maintain accessibility to and between employment, homes, leisure, health and social activities.
- Support and enable safe and affordable travel services.
- Minimise congestion and delays on our highway network.

National Issues:
- Sufficiency of national funding and investment for infrastructure improvement projects and transport services.

What we will do in 2016/17:
1) Access and use available grant funding to support Council priorities for accessing employment, health, leisure and education.
   Achievement will be measured through:
   - Submission of successful funding bids to WG for Local Transport funding.
   - Successfully delivering schemes funded through the Local Transport Fund (infrastructure)
   - Preparing the existing route map and integrated network map for "Active Travel" setting out our aspirations for improved walking and cycling infrastructure and facilities; having a positive impact on the resilience of wider transport network.
   - Securing funding via the Rural and Community Development Fund (community transport)

2) Prioritise the Council's road infrastructure for repairs and maintenance and implement programmes of work within available funding in order to improve the resilience, efficiency and reliability of the transport network.
   Achievement will be measured through:
   - Monitoring the condition of the highway's infrastructure
   - Undertaking inspections to ensure reinstatements meet the required standards and raise the standard of works undertaken on Flintshire's network

3) Use available funding to support the Council's priorities to improve road safety on the County's highway network.
   Achievement will be measured through:
   - Delivering WG funded Grant Aided Safety Schemes to address collision trends and concentration on the road network through the Welsh Government's Grant Aid Programme
   - Delivering WG funded schemes identified as part of Safe Routes in Communities
   - Delivering WG funded road safety initiatives to reduce the risk of collisions of high risk groups (measures for older drivers, newly qualified young drivers and motorcyclists)

4) Work closely with the communities to develop innovative and sustainable community transport schemes.
   Achievement will be measured through:
   - Working with interested local communities to develop a Community Transport Strategy
   - Developing community transport schemes to compliment the core network of bus services
   - Development of community transport "hubs" within available funding

Risks to manage:
- Sufficient funding to ensure our highways infrastructure remains safe and capable of supporting economic growth is not found.
- Sustainable transport options do not remain attractive to users.
- Sufficient funding will not be found to continue to provide subsidised bus services.

What we mean by:
Infrastructure: Facilities, systems, sites and networks that are necessary for the County to function.
"Active Travel": Walking or cycling as an alternative means to motorised transport for the purpose of making every day journeys.
Community Transport: Passenger transport schemes which are owned and operated by local community groups.
Commercial bus services: following changes made in the 1980s, the majority of local bus services in Wales are commercially operated by bus companies.

Priority: Environment
Sub-Priority: Sustainable Development & Environmental Management
Impact: Protecting our local environment

This is a priority this year because we need to:
- Address the requirements of the sustainable development principles of the Wellbeing of Future Generation Act and Environment Bill.
- Balance the need for sustainable development with the protection of the natural environment.
- Continue to reduce our carbon emissions to meet Welsh Government targets and play our part in helping to address the consequences of climate change.

National Issues:
- Reduction of the Single Environment Grant whilst delivering the priority area of natural resource management.
- Reliance on external funding for large scale developments.
- Government cap on financial support for solar farms.
- Capacity and funding to address flood risks.

What we will do in 2016/17:
1) Establish an Environment working Group to ensure that the Council adopts an integrated approach to service delivery which meets the aims and objectives of the Single Environment Grant (SEG).
   Achievement will be measured through:
   - Gaining approval to the grant submission
   - Establishing a Single Environment Group
   - Monitoring progress and claiming the equivalent grant funding

2) Agree the Local Development Plan's vision and objectives, and options to accommodate growth.
   Achievement will be measured through:
   - Undertaking a renewable energy assessment for the LDP in partnership with Wrexham Council which will inform the pre-deposit and later deposit plan
   - Agree a revised timetable and delivery agreement with Welsh Government leading to the pre-deposit plan
   - Publicising the pre-deposit plan
   - Completing the public consultation on the pre-deposit plan

3) Reducing our Carbon footprint.
   Achievement will be measured through:
   - Creating two solar farms on Flintshire County Council land
   - Install an electricity link between Brook Hill Landfill site and Alltami Depot or agree a virtual private network with Scottish Power to fully utilise the energy generated and reduce costs
   - Undertaking a heat mapping and master planning exercise in Flint to assess the potential opportunity for a biomass centre

- Creating a waste transfer station in Greenfield
- Improving recycling performance
- Reducing our carbon emissions

4) Reviewing the Flood Risk Management Strategy.
   Achievement will be measured through:
   - Completing Flintshire's Local Flood Risk Management Plans
   - Developing a list of priority flood alleviation schemes based on transparent criteria

5) Reducing the occurrence and impact of environmental crime.
   Achievement will be measured through:
   - Identification of environmental crime hotspots from local intelligence and service requests
   - Targeted enforcement campaigns in hotspot areas

Risks to manage:
- Reduction of the Single Environment Grant.
- Recycling programmes are not supported by the public and employees.
- Limitations on suitable Council sites with sufficient area for larger scale renewables schemes and suitable connections to the electric grid.
- Funding will not be secured for priority flood alleviation schemes.
- Customer expectations around the delivery of flood alleviation schemes are not effectively managed.
- Environmental crime programmes are not supported by the public and employees.

What we mean by:
Single Environment Grant: a WG grant to support integrated delivery of natural resource management, waste & resource efficiency and local environmental quality.
Renewable Energy Schemes: schemes designed to use energy from a source that is naturally replenished e.g. sunlight.
Carbon Reduction Commitment: a mandatory scheme aimed at improving energy efficiency and reducing emissions in large public sector and private organisation.
Energy Generation: generation of heat and electricity.
Biomass: biologically material derived from living of recently living organisms.
Waste Transfer Station: Facility to bulk and bale waste for onward transportation.
Environmental Crime: e.g. dog fouling, littering and fly tipping.

Priority	Sub-Priority	Impact
Safe Communities	Community Safety	Keep people and communities safe

What we will do in 2016/17:

1.   Develop a plan to deliver the key outcomes of the North Wales Safer Communities Board (NWSCB) Community Safety Plan.

Achievement will be measured through:
- o   Reviewing the performance of the delivery framework by the NWSCB
- o   Flintshire Public Services Board (PSB) adopting and following the key priorities of the regional Community Safety Plan

Achievement Milestones for strategy and action plans:
- ▪   Reviewing of a delivery framework by the NWSCB by 01/10/2016
- ▪   Flintshire Public Services Board (PSB) adoption of the key priorities of the regional Community Safety Plan by 31/12/2016

2.   Contribute to the delivery of the North Wales Community Safety Plan priorities:
   •   **Reduce the impact of domestic abuse on high risk repeat victims**
   •   **Manage the impacts of substance misuse through improved service provision**
   •   **Managing the impacts of the Violence Against Women, Domestic Abuse and Sexual Violence (Wales) Act 2015.**

Achievement will be measured through:
- o   Addressing high risk repeat instances of domestic abuse
- o   Continuing to meet Welsh Government targets for 'Completed treatments' and waiting times for substance misuse services
- o   Agreeing a coordinated response to meeting the requirements of the Act.

Achievement Milestones for strategy and action plans:
- ▪   Agreeing a coordinated response to meeting the requirements of the Act by 31/03/17

Achievement Measures	Lead Officer	2015/16 Baseline Data	2016/17 Target	2017/18 Aspirational Target

The percentage of high risk repeat victims of domestic abuse referred to the Flintshire MARAC (target is set in line with the Home Office target)	Chief Officer – Planning and Environment	18.6%	28%	28%
Achieving a waiting time of less than 20 days from referral to treatment (KPI 2)		84.7%	80% (WG target)	80% (WG target)
Achieving the Welsh Government target for the percentage of completed substance misuse treatments (80%) (KPI 6)		78.22%	80% (WG target)	80% (WG target)

3. Reduce fear of crime by making best use of the latest technologies including closed circuit television (CCTV).
Achievement will be measured through: ▪ Agreement of a forward plan for the resilience of the control room (location and technology renewal)   ▪ Agreement of a new business and funding plan for the future service   ▪ Maintaining continuity of service during the service review   ▪ Maintaining continuity of Council and Town and Community Council partnership funding during the service review   **Achievement Milestones for strategy and action plans:**   ▪ Agreement of a forward plan for the resilience of the control room (location and technology renewal) by 31/03/17   ▪ Agreement of a new business and funding plan for the future service by 31/03/17   **Quarterly summary progress monitoring:**   ▪ Maintaining continuity of service during the service review   ▪ Maintaining continuity of Council and Town and Community Council funding during the service review

Priority	Sub-Priority	Impact
Environment	**Transport Infrastructure and Services**	**Safely accessing employment, local services and facilities**

What we will do in 2016/17:

1. Access and use available funding to support Council priorities for accessing employment, health, leisure and education.

Achievement will be measured through:
- Successfully delivering schemes through the Local Transport Fund (infrastructure)
- Preparing the existing route map and integrated network map for "Active Travel"
- Securing funding via the Rural and Community Development Fund (community transport)

Achievement Milestones for strategy and action plans:
- Local Transport Fund – delivery of infrastructure schemes by 31/03/17
- Active Travel – production of the existing route map and integrated network map by 30/09/17
- Rural and Community Development Fund (community transport) – secure funding by 30/04/2016

2. Prioritise the Council's road infrastructure for repairs and maintenance and implement programmes of work within available funding in order to improve the resilience, efficiency and reliability of the transport network.

Achievement will be measured through:
- Monitoring the condition of the highway's infrastructure
- Undertaking inspections to ensure reinstatements meet the required standards and raise the standard of works undertaken on Flintshire's network

Achievement Measures	Lead Officer	2015/16 Baseline Data	2016/17 Target	2016/17 Aspirational Target
THS/012 - The percentage of principal (A) roads, non-principal (B) roads and non principal (C) roads that are in overall poor condition	Chief Officer – Transportation & Streetscene	7%	8% *	8% *
Percentage of inspections undertaken to ensure reinstatements meet		40%	50%	50%

required standards so as to improve the standard of works undertaken on Flintshire's network. (Results of these inspections are issued to promoters on a quarterly basis to promote best practice.)				

Due to reductions in funding the achievement of these reduced target still represents a very ambitious level of performance

3. Use available funding to support the Council's priorities to improve road safety on the County's highway network.

Achievement will be measured through:
- Delivering WG funded Grant Aided Safety Schemes to address collision trends and concentration on the road network through the Welsh Government's Grant Aid Programme
- Delivering WG funded schemes identified as part of Safe Routes in Communities
- Delivering WG funded road safety initiatives to reduce the risk of collisions of high risk groups (measures for older drivers, newly qualified young drivers and motorcyclists)

Achievement Milestones for strategy and action plans:
- Delivering WG funded Grant Aided Safety Schemes to address collision trends and concentrations on the road network through Welsh Governments Grant Aid Programme by 31/03/17
- Delivering schemes identified as part of WG funded Safe Routes in Communities by 31/03/17

Achievement Measures	Lead Officer	2015/16 Baseline Data	2016/17 Target	2017/18 Aspirational Target
Road safety initiatives to reduce the risk of collisions of high risk groups:				
• Older drivers undertaking a driving assessment	Chief Officer – Transportation & Streetscene	27	27	N/A will depend on funding
• Newly qualified young drivers participating in Pass Plus		44	44	N/A will depend on funding
• Motorcyclists attending Bike Safe / FBOS Courses / Scooter Safe		63	63	N/A will depend on funding

| **4. Work closely with the communities to develop innovative and sustainable community transport schemes.** |

Achievement will be measured through:
- Working with interested local communities to develop a Community Transport Strategy
- Developing community transport schemes to compliment the core network of bus services
- Development of community transport "hubs" within available funding

Achievement Milestones for strategy and action plans:
- Work with local communities to develop a Community Transport Strategy by 31/03/17
- Developing community transport schemes to compliment the core network of bus services by 31/03/2017

Achievement Measures	Lead Officer	2015/16 Baseline Data	2016/17 Target	2017/18 Aspirational Target
Number of community transport "hubs" developed within available funding	Chief Officer – Transportation & Streetscene	N/A New Measure	5	5

Priority	Sub-Priority	Impact
Environment	Sustainable Development & Environmental Management	Protecting our local Environment

What we will do in 2016/17:

1. Establish an Environment working Group to ensure that the Council adopts an integrated approach to service delivery which meets the aims and objectives of the Single Environment Grant (SEG).

Achievement will be measured through:
- Gaining approval to the grant submission
- Establishing a Single Environment Group
- Monitoring progress and claiming the equivalent grant funding

Achievement Milestones for strategy and action plans:
- Gaining approval to the grant submission by 01/04/206
- Establishing a Single Environment Group by 30/06/2016
- Monitoring progress and claiming the equivalent grant funding by 31/03/2017

2. Agree the Local Development Plan's vision and objectives, and options to accommodate growth.

Achievement will be measured through:
- Undertaking a renewable energy assessment for the LDP in partnership with Wrexham Council which will inform the pre-deposit and later deposit plan
- Agree a revised timetable and delivery agreement with Welsh Government leading to the pre-deposit plan
- Publicising the pre-deposit plan
- Completing the public consultation on the pre-deposit plan

Achievement Milestones for strategy and action plans:
- Undertaking a renewable energy assessment for the LDP in partnership with Wrexham Council which will inform the pre-deposit and later deposit plan by 30.09.2016
- Revisit the timetable and delivery agreement with Welsh Government by 31/03/17

- Publication of the pre-deposit plan by 31/03/17
- Completing the public consultation on the pre-deposit plan by 31.03.2017

3. Reducing our Carbon footprint.

Achievement will be measured through:
- Creating two solar farms on Flintshire County Council land
- Install an electricity link between Brook Hill Landfill site and Alltami Depot or agree a virtual private network with Scottish Power to fully utilise the energy generated and reduce costs
- Undertaking a heat mapping and master planning exercise in Flint to assess the potential opportunity for a biomass centre

Achievement Milestones for strategy and action plans:
- Two solar farms to be operational by 31/11/16
- Install an electricity link between Brook Hill Landfill site and Alltami Depot or agree a virtual private network with Scottish Power to fully utilise the energy generated and reduce costs by 31/03/17
- Undertaking a heat mapping and master planning exercise in Flint to assess the potential opportunity for a biomass centre by 31/12/16

Achievement Measures	Lead Officer	2015/16 Baseline Data	2016/17 Target	2017/18 Aspirational Target
EEFLM1 - Carbon Reduction Commitment - Reduce our carbon footprint through delivery of our Carbon Reduction Strategy (non-domestic portfolio)	Chief Officer – Planning & Environment	1.14% (reduction) 19.67% (cumulative reduction weather corrected)	4% reduction	60% cumulative reduction by 2021

4. Reviewing the Flood Risk Management Strategy

Achievement will be measured through:
- Completing Flintshire's Local Flood Risk Management Plans

      o   Developing a list of priority flood alleviation schemes based on transparent criteria

Achievement Milestones for strategy and action plans:
- Complete Flintshire's Local Flood Risk Management Plans by 01/07/16
- Development of a list of priority flood alleviation schemes based on transparent criteria by 31/03/17

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5. Reducing the occurrence and impact of environmental crime.

Achievement will be measured through:
- Identification of environmental crime hotspots from local intelligence and service requests
- Targeted enforcement campaigns in hotspot areas

Quarterly summary progress monitoring:
- Identification of environmental crime hotspots from local intelligence and service requests
- Targeted enforcement campaigns in hotspot areas